



Title: Early Sizing of Software: ‘Finger in the air’ or ‘Engineering techniques’?

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Ecuador	Taiwan	of Congo
Peru	Paraguay	Nicaragua

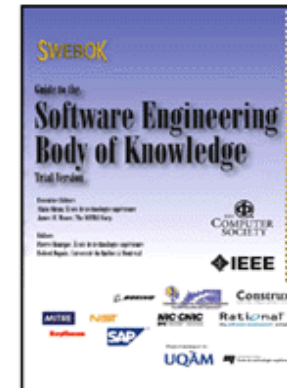
Alain Abran

20 years



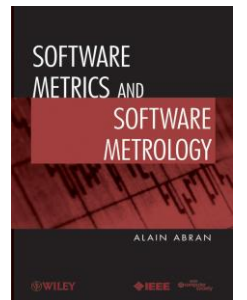
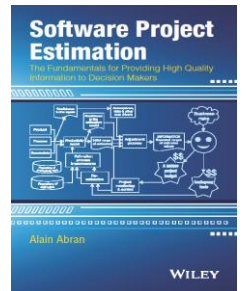
- Development
- Maintenance
- Process Improvement

+ 20 years




45 PhD

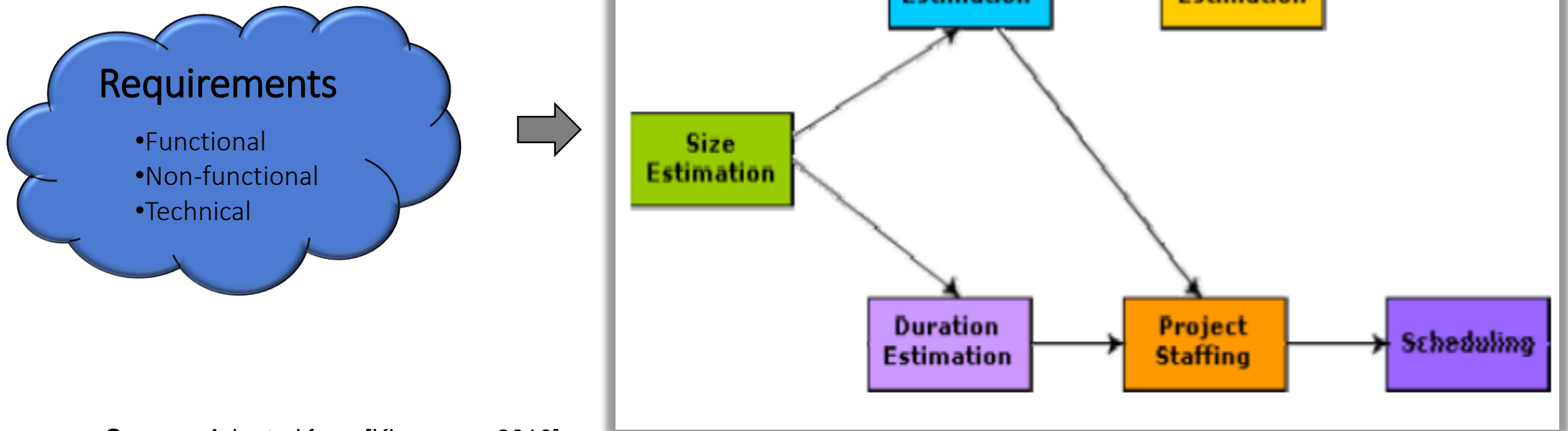
ISO: 19761,
9126, 25000,
15939, 14143,
19759



List of topics

1. Early Size Estimation issues 
2. Size approximation techniques
3. The software-iceberg analogy for early sizing
4. Wrap-up

The general estimation process



Source: Adapted from [Kharagpur 2010]

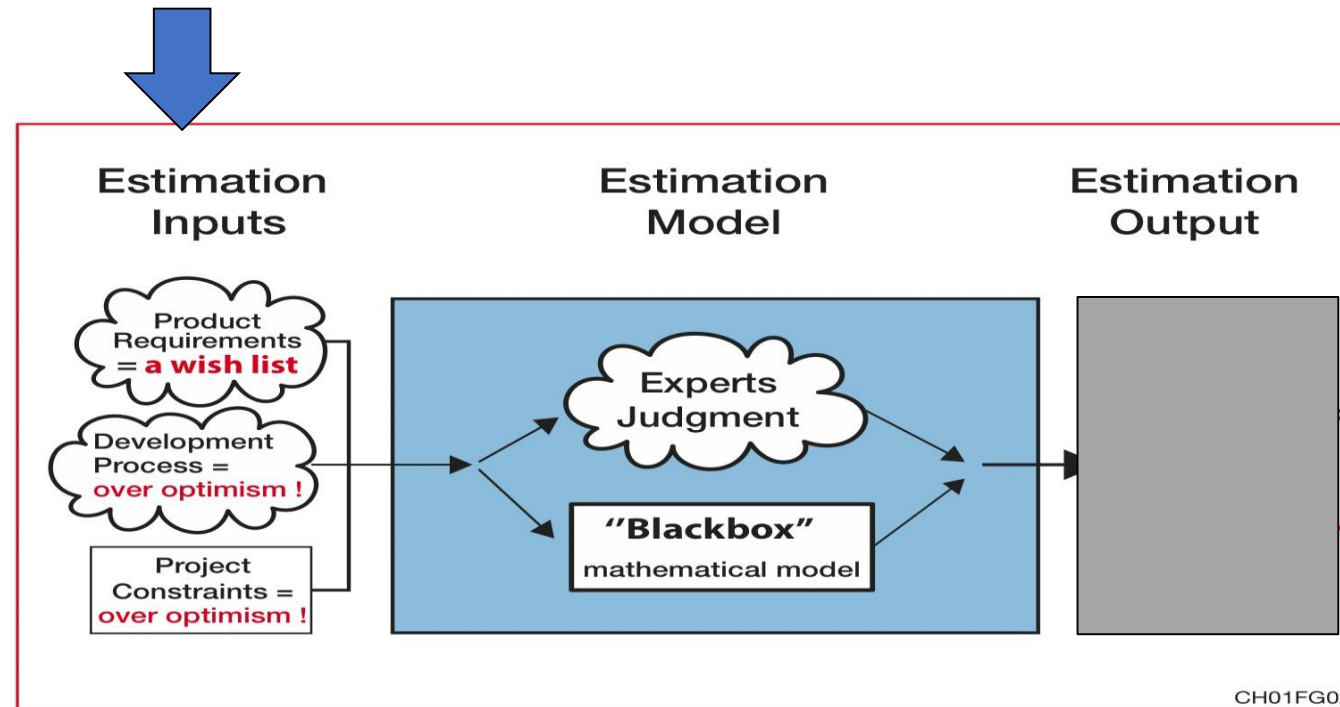


Figure 1.2 Some poor estimation practices observed in industry.

Size: Dominant variable

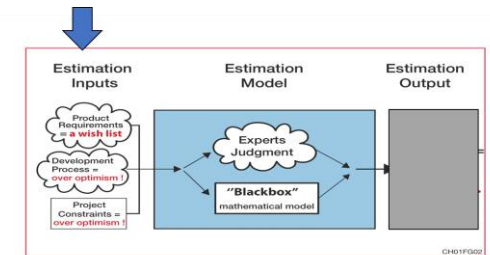
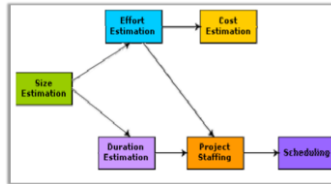
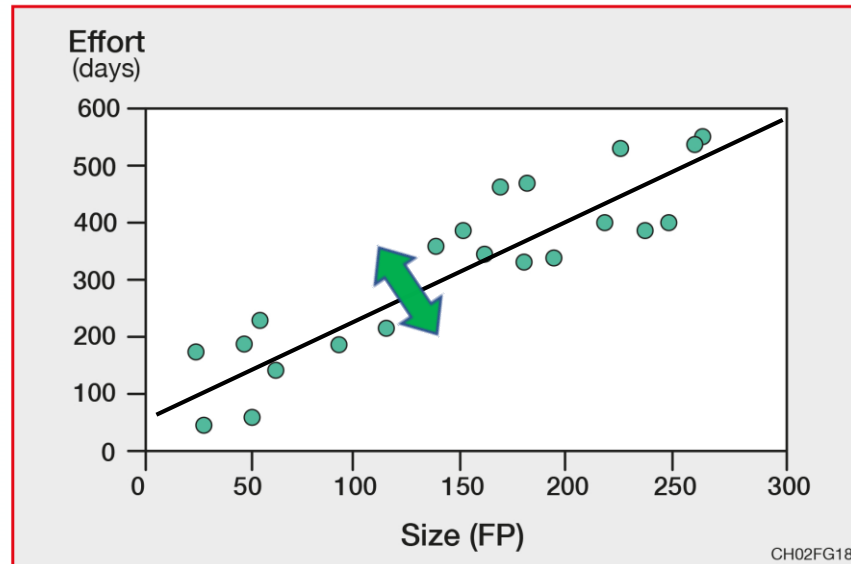


Figure 1.2 Some poor estimation practices observed in industry.

Size as a dominant variable in a dataset

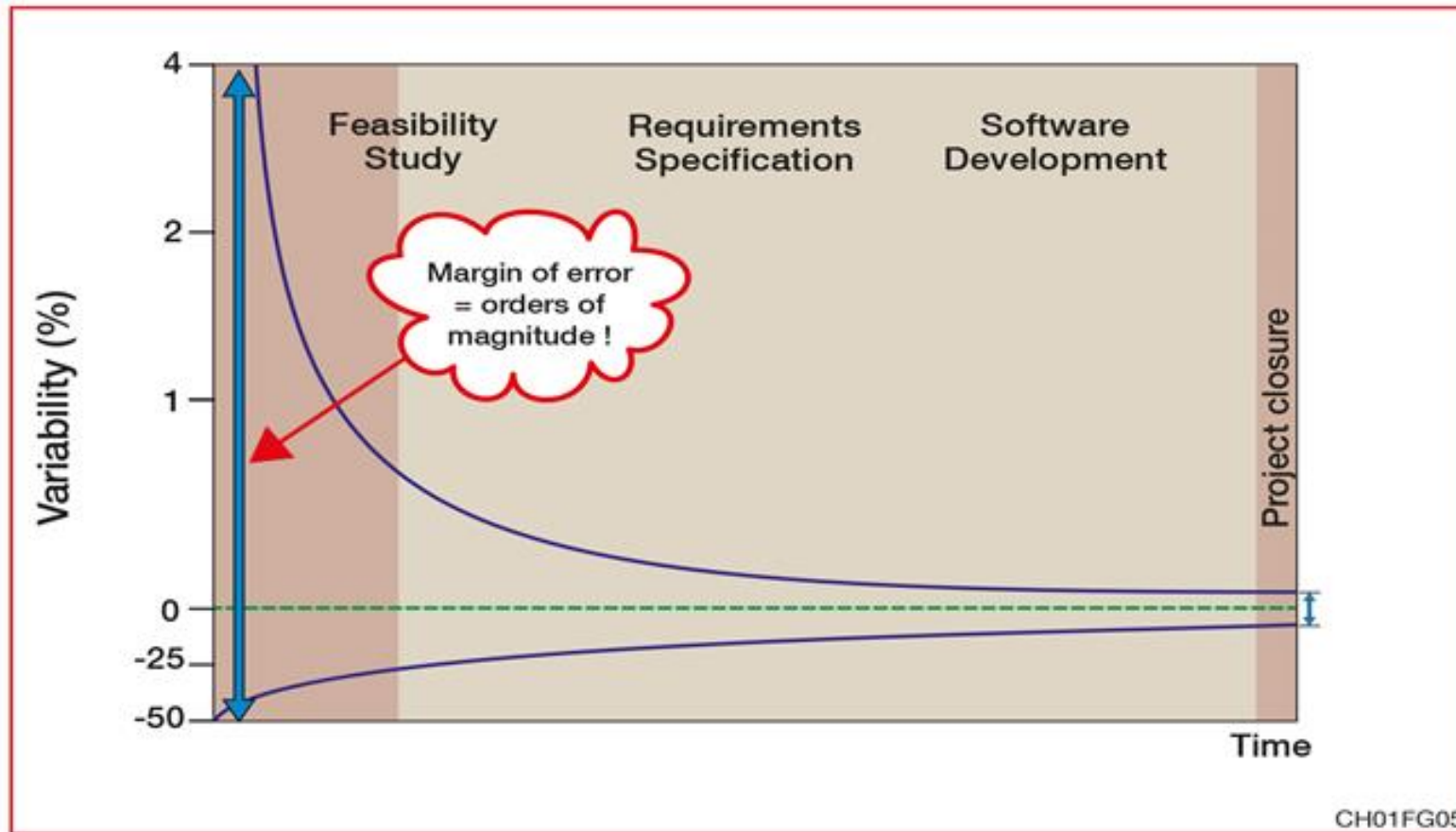


Homogeneous dataset of 21 projects (Abran 1994)



In a development process under control:

- Size explains **80 to 90%** of the Effort variation
- **all other factors combined impact 5% to 20%!**

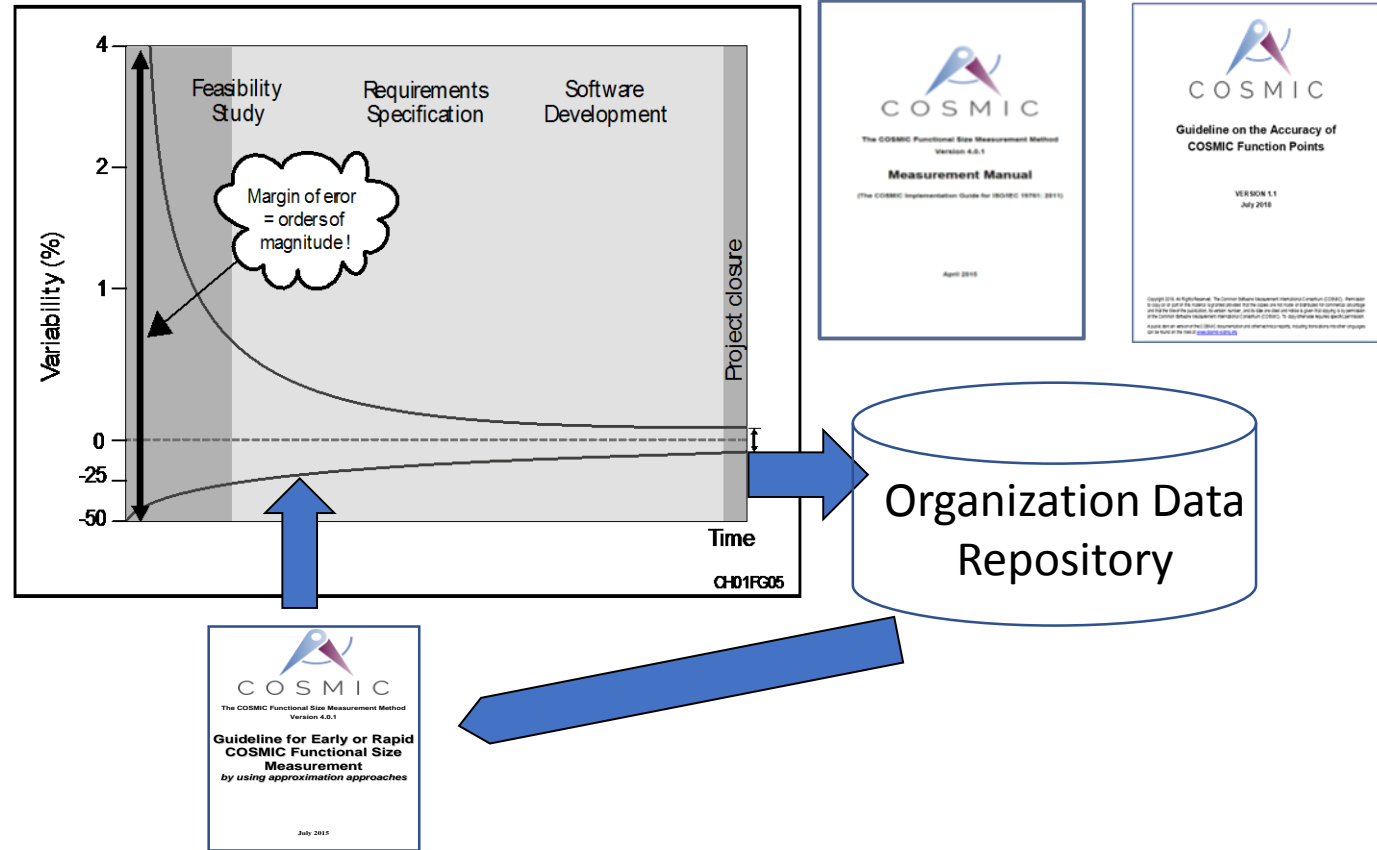


CH01FG05

Measurement vs Estimation of Size

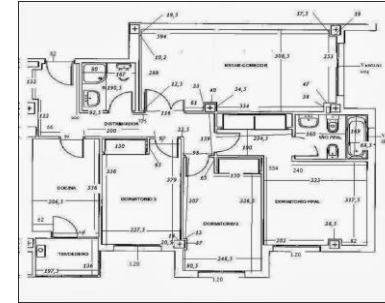
Accurate measurement:
➤ end of development

Estimation of size:
➤ early phases

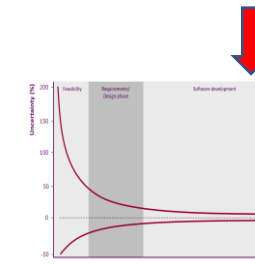
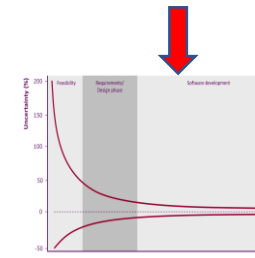
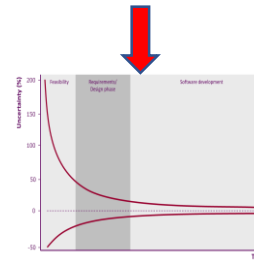
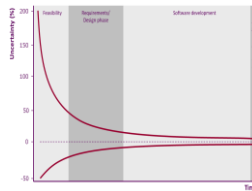
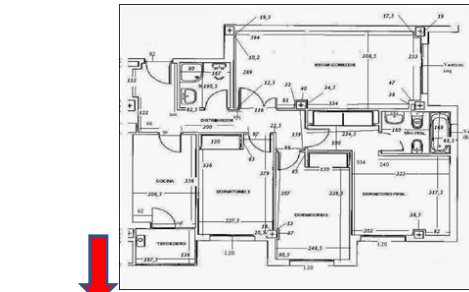
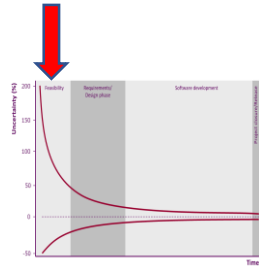


Engineering

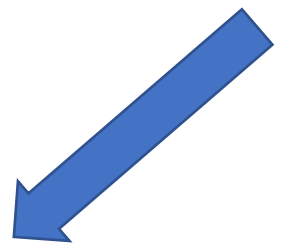
- ✓ Detailed observation of past projects
- ✓ Quantitative data collection
- ✓ Analysis of the impact of individual variables (one at a time)
- ✓ Selection of relevant samples
- ✓ Statistical analyses
- ✓ Very careful extrapolation to similar or other contexts



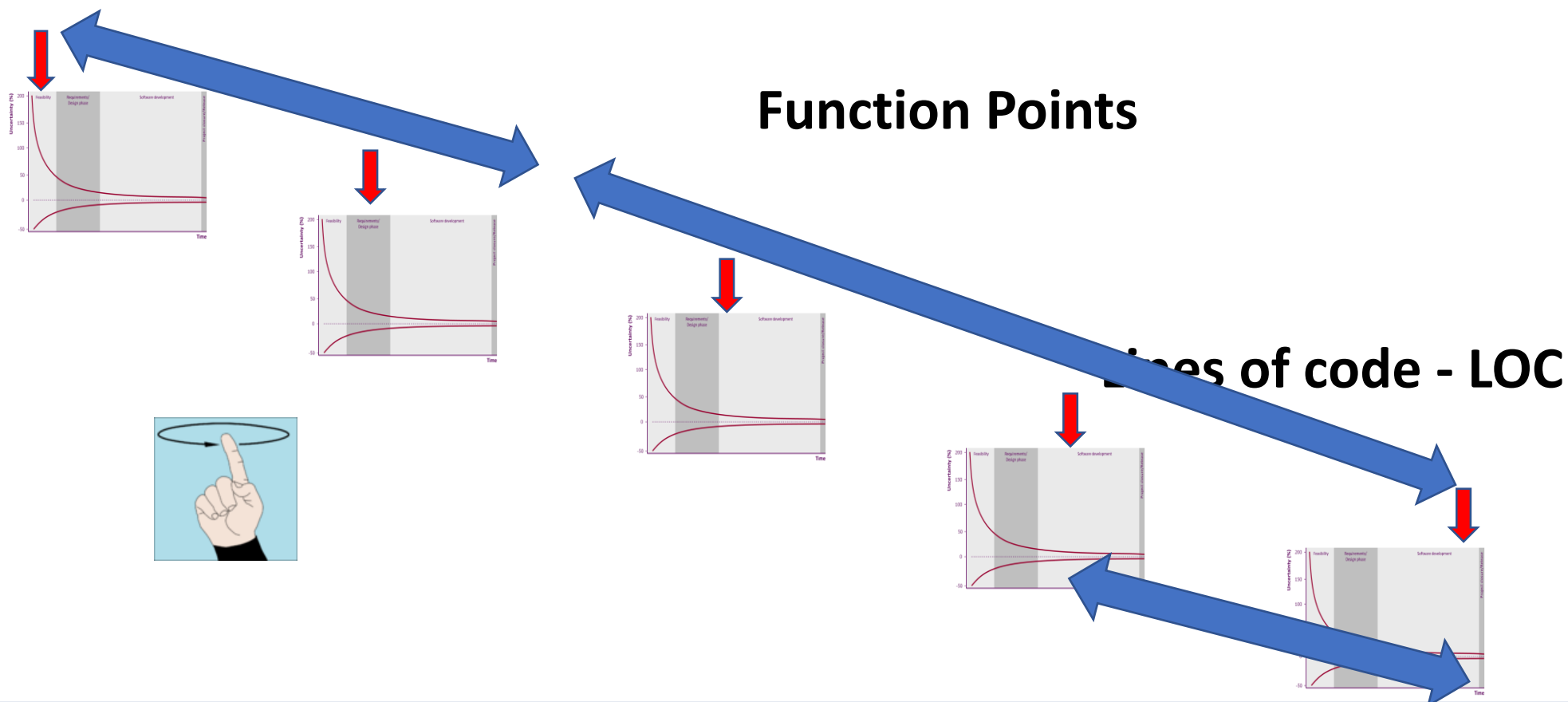
Size & Estimation throughout the lifecycle

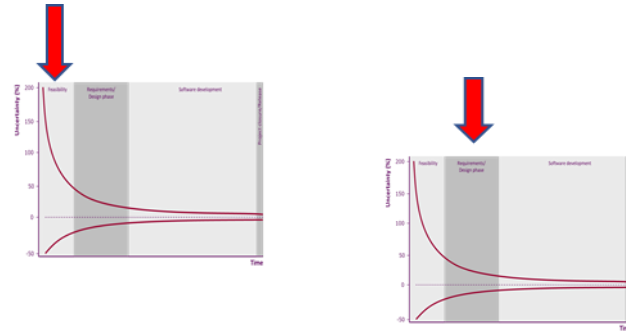


List of topics

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 2. Size approximation techniques
 3. The software-iceberg analogy for early sizing
 4. Wrap-up
- 
-

Size Techniques throughout the lifecycle





Lines of code-based estimation models

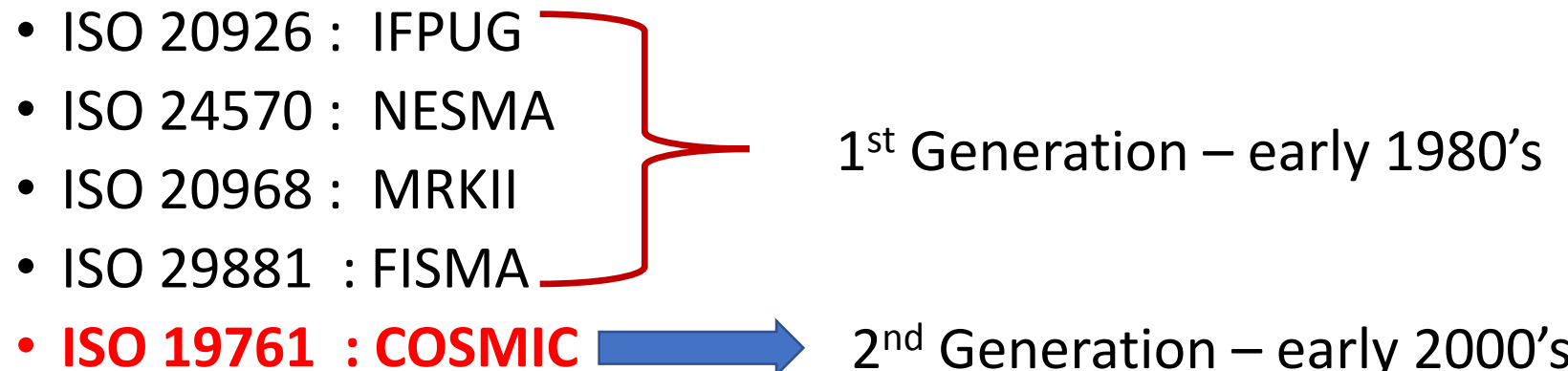


Function Points-based estimation models



Function Points

5 distinct ISO standards

- ISO 20926 : IFPUG
 - ISO 24570 : NESMA
 - ISO 20968 : MRKII
 - ISO 29881 : FISMA
 - **ISO 19761 : COSMIC**
- 1st Generation – early 1980's
- 2nd Generation – early 2000's
- 

COSMIC Function Points - ISO 19761

Every software is different, but

what is common across all software:

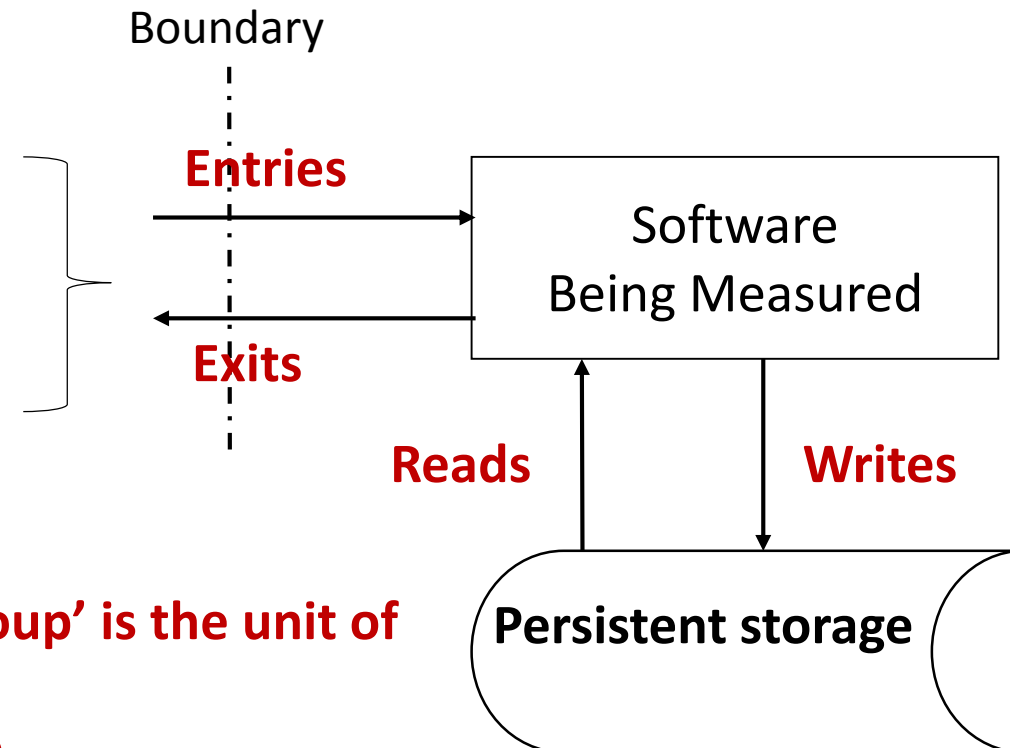
- In different types of software?
- In very small software?
- In very large software?
- In distinct software domains?
- In various countries?

COSMIC view of software COSMIC

All software does this:

Functional Users types:

1. Humans
2. Hardware devices
3. Other software



**The 'Data Movement of 1 data group' is the unit of measurement: 1 CFP
(1 CFP = 1 COSMIC Function Point)**

COSMIC: Applicable to all software domains

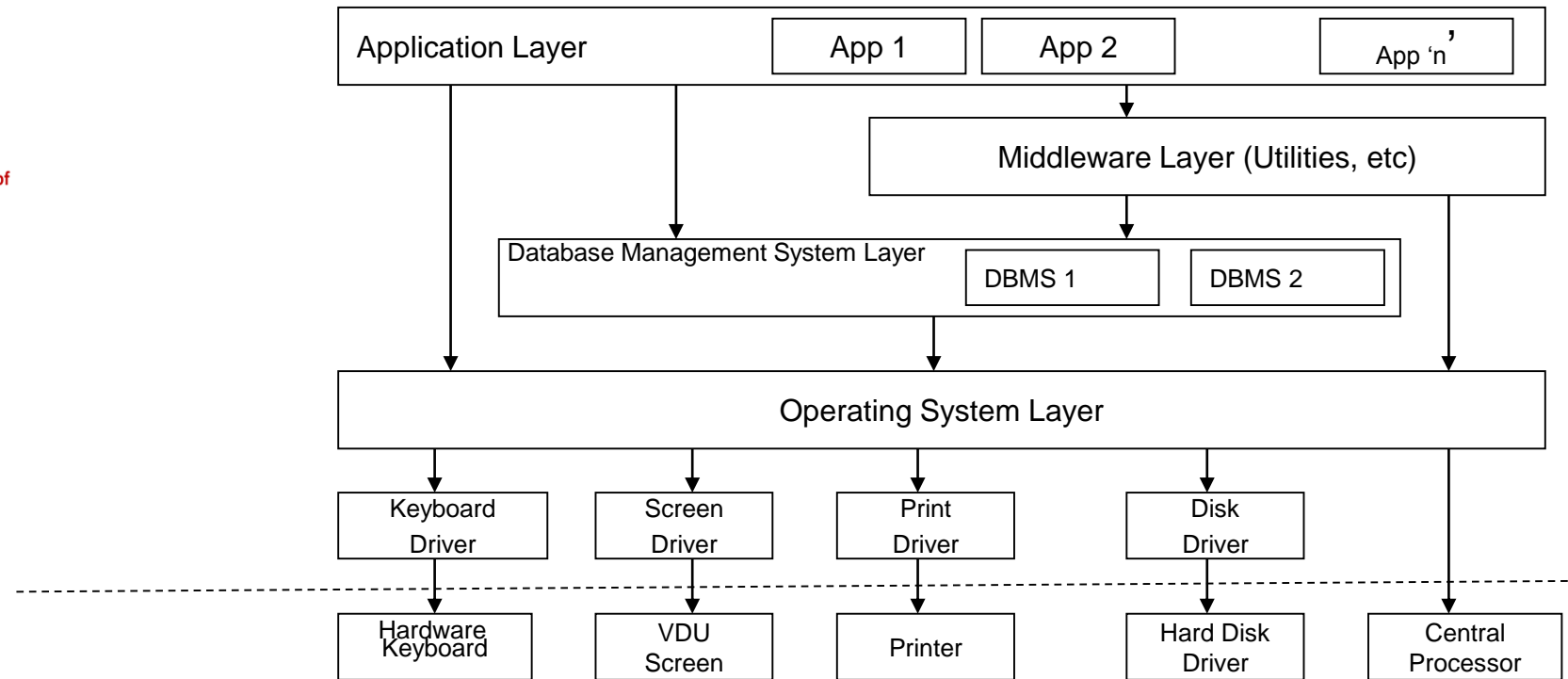
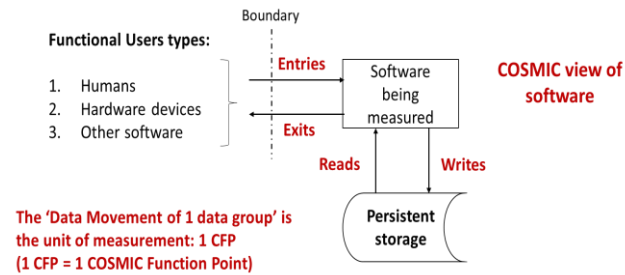
COSMIC Guidelines:

1. Business applications
2. Real-time software
3. Data Warehouse software
4. SOA software (SOA: Service Oriented Architecture)
5. Mobile apps
6. Agile Development

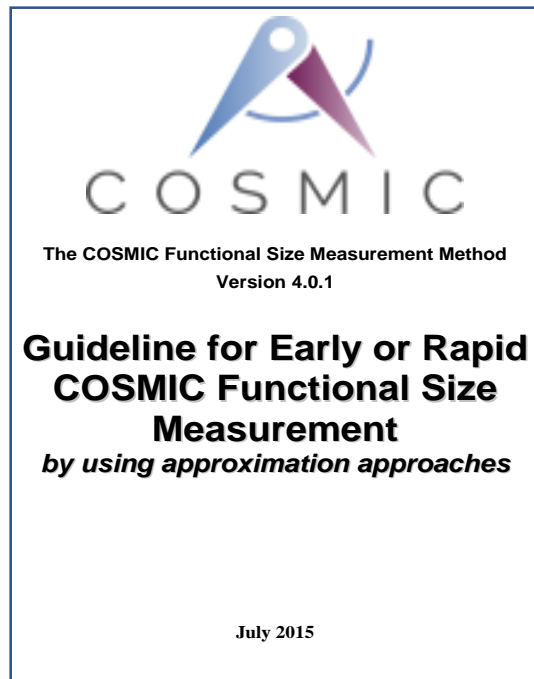


All COSMIC documents free on the web at: www.cosmic-sizing.org

COSMIC – applicable throughout a software architecture



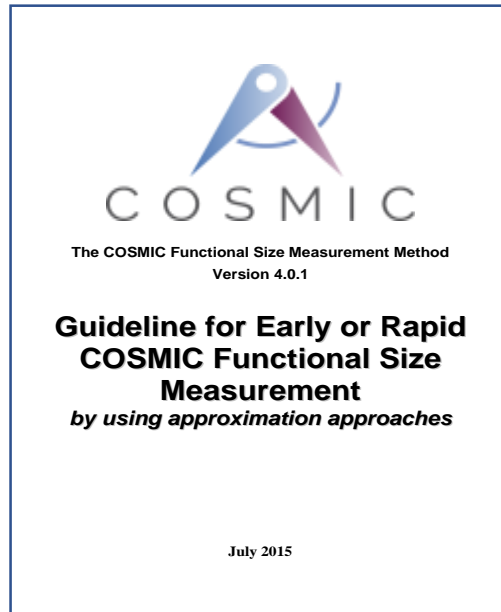
COSMIC at Estimation Time



Approximation techniques (with reported use, strengths & weaknesses)

1. Average functional process
2. Fixed size classification
3. Equal size bands
4. Average use case
5. Easy function points
6. Approx. from informally written texts
7. EPCU – Fuzzy logic
8. Etc.

Approximation techniques



❖ Requirements stage:

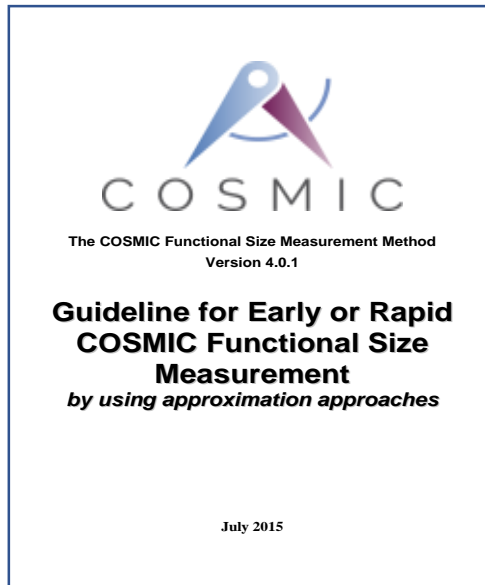
1. Average functional process
2. Average use case
3. Fixed size band
4. Equal size band
5. Functional Patterns



❖ Feasibility stage:

1. Early & Quick sizing
2. Easy sizing
3. EPCU-Fuzzy logic
4.

Approximation techniques



❖ Requirements stage:

1. Average functional process
2. Average Use case
3. Fixed size band
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❖ Feasibility stage:

1. Early & Quick sizing
2. Easy sizing
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Average Functional Process Approximation

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Steps for Sampling & Calculation of an **average functional process**:

1. **From past projects, identify a sample** of requirements whose functional processes & data movements have been defined in detail.
2. **Identify the functional processes** of this sample.
3. **Measure precisely** the sizes of the functional processes of the sample.
4. **Calculate the average size**, in CFP, of the functional processes in the sample
 - average size = 8 CFP per Functional Process

-> '8' is the scaling factor

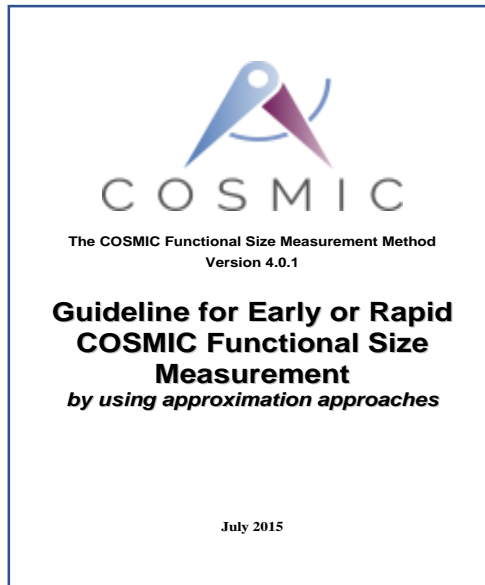
Average Functional Process Approximation

Approximation **using** the average of the sample

1. Identify & count all functional processes for which the size has to be estimated early:
 - 40 Functional Processes
2. Estimated functional size =
 - Number of functional processes x scaling factor
= $40 \times 8 = 320$ CFP

✓ **Valid as long as the sample used to calculate the size of the average functional process is representative for the software being estimated.**

Approximation techniques



❖ Requirements stage:

1. Average functional process
2. Average Use case
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❖ Feasibility stage:

1. Early & Quick sizing
2. Easy sizing
3. EPCU-Fuzzy logic
4.

Average Use Case Approximation

26 Example: A Use case with:

- 6 functional processes on average for a use case
- each functional process on average size = 8 CFP [range + or – 1 Std CFP]
 - Hence the average size of a use case = $8 \times 6 = 48$ CFP per use case.

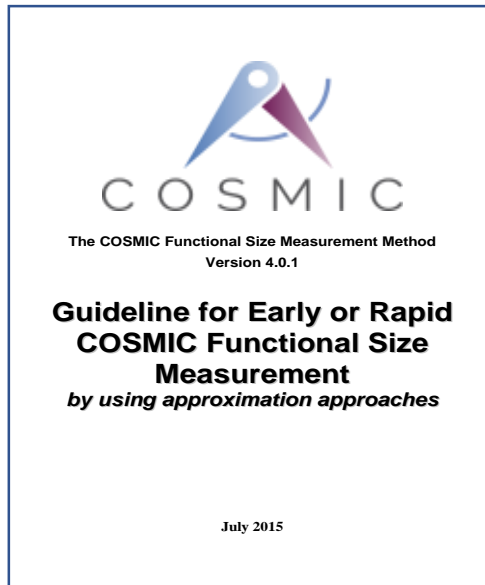
For a new project with 12 use cases = ?

- software size would be $12 \times 48 = 576$ CFP [range + or – 1 Std CFP]

Note: The uncertainty on this approximate size will be greater:

- the scale factor 48 is the product of 2 scale factors (8 & 6) which are themselves estimated.

Approximation techniques



❖ Requirements stage:

1. Average functional process
2. Average Use case
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4. Equal size band
5. Functional Patterns

❖ Feasibility stage:

1. Early & Quick sizing
2. Easy sizing
3. EPCU-Fuzzy logic
4.

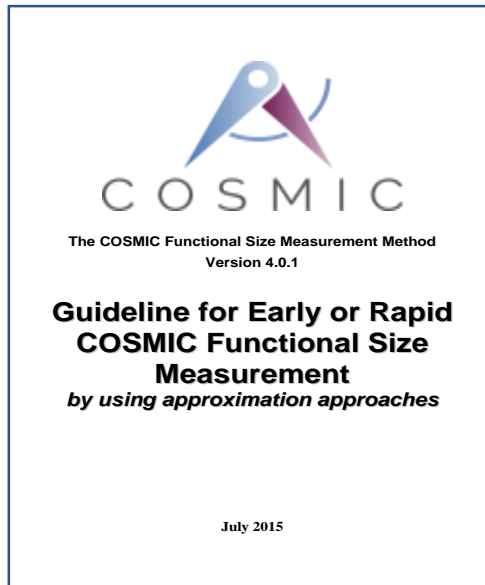
Fixed Size Classification Approximation

28 Example:

3 size classes with sizes based on an expected number of data movements

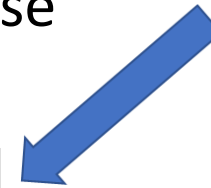
Classification	Size (CFP)	#E	#X	#R	#W	Error messages
Small	5	1	1	1	1	1
Medium	10	2	2	3	2	1
Large	15	3	3	4	4	1
...						

Approximation techniques



❖ Requirements stage:

1. Average functional process
2. Average Use case
3. Fixed size band
4. Equal size band
5. Functional Patterns



❖ Feasibility stage:

1. Early & Quick sizing
2. Easy sizing
3. EPCU-Fuzzy logic
4.

Equal Size Bands Approximation

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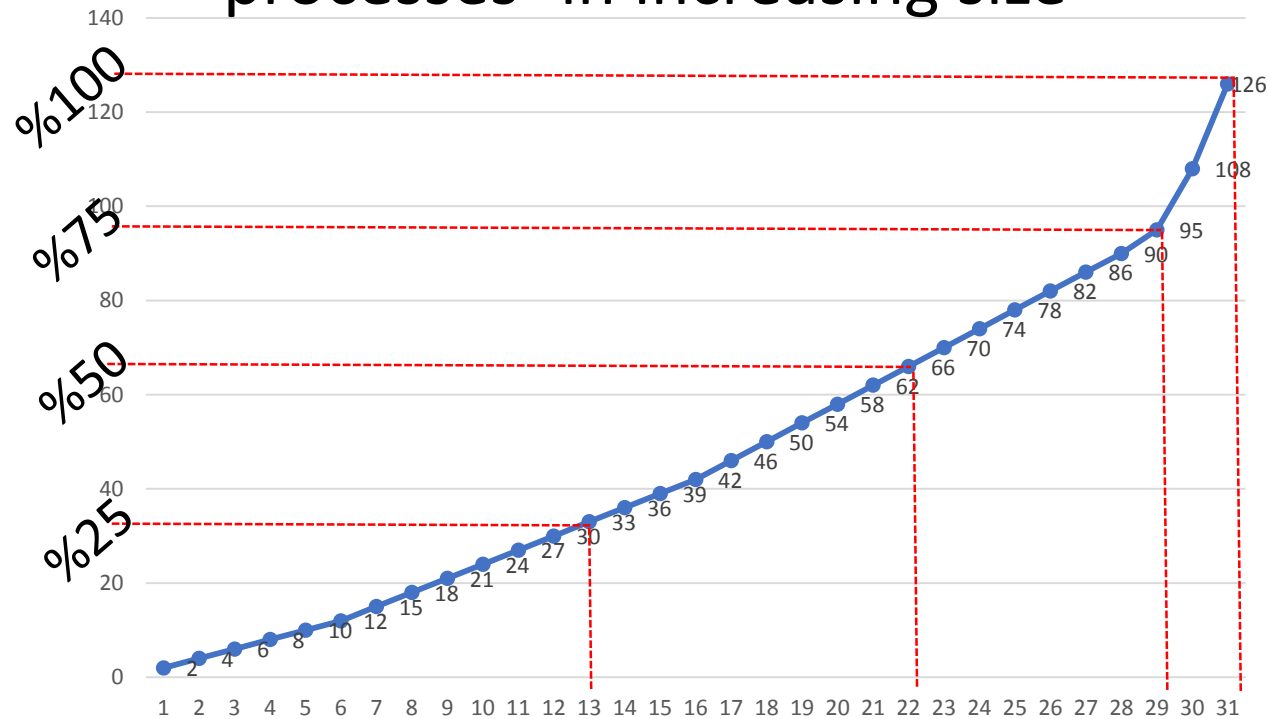
Equal size bands boundaries are chosen so that the **total size of all the functional processes in each band** is the same for each band.

Examples:

- If 3 bands are used:
 - total size of all functional processes in each band = 33% of total size.
- If 5 bands are used:
 - total size of all functional processes in each band = 20% of total size.

Equal Size Band EXAMPLE

COSMIC Restaurant case study with data from 31 functional processes -in increasing size



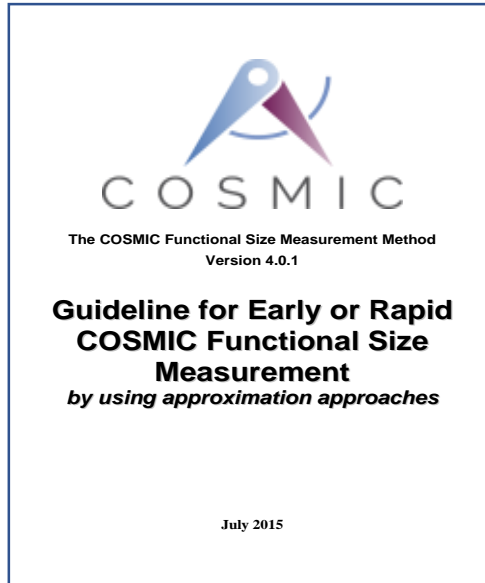
Average sizes per band.

- $\frac{30}{13} = 2.3$ CFP
- $\frac{(62-30)}{(22-13)} = \frac{28}{9} = 3.1$ CFP
- $\frac{(95-62)}{(29-22)} = \frac{33}{7} = 4.7$ CFP
- $\frac{(126-95)}{(31-29)} = \frac{31}{2} = 15.5$ CFP

Equal Size Band EXAMPLE – Resto-Sys

Band	Average size of a Functional Process	% of total Functional Size	% of total number of Functional Processes
Small	2.3	25%	42%
Medium	3.1	25%	29%
Large	4.7	25%	23%
Very Large	15.5	25%	6%

Approximation techniques



❖ Requirements stage:

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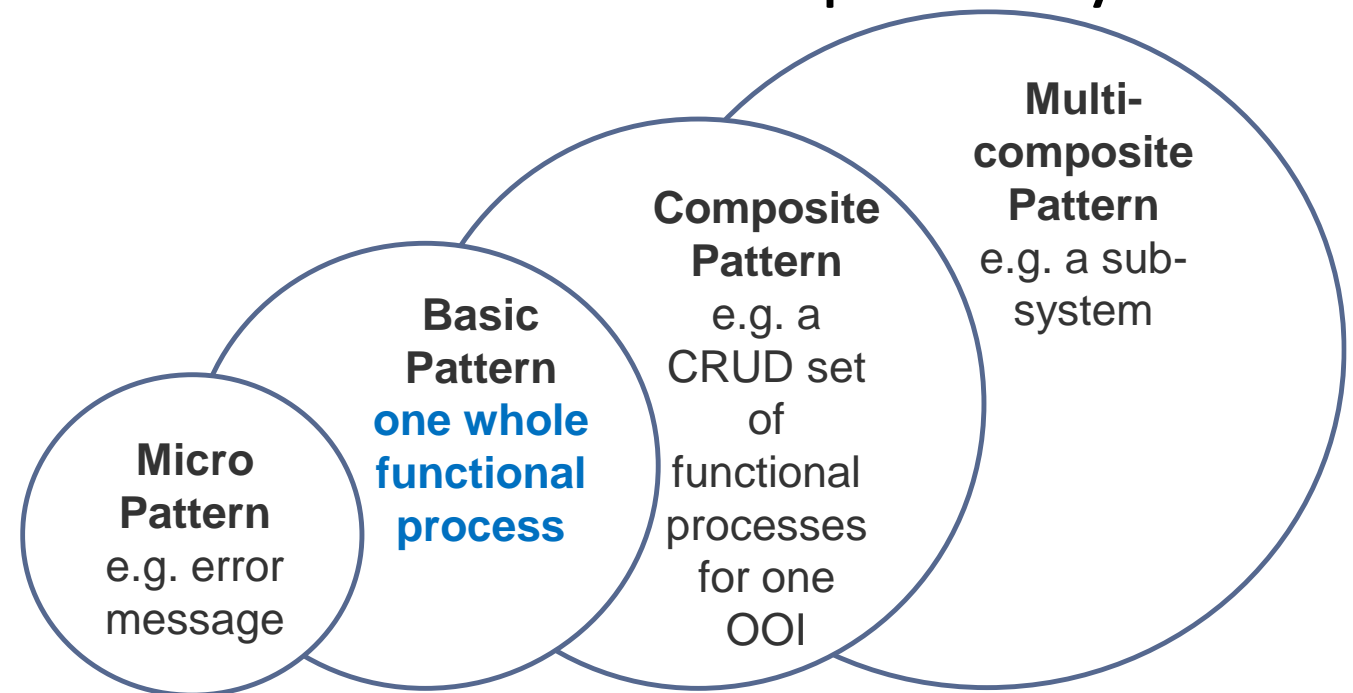
❖ Feasibility stage:

1. Early & Quick sizing
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4.

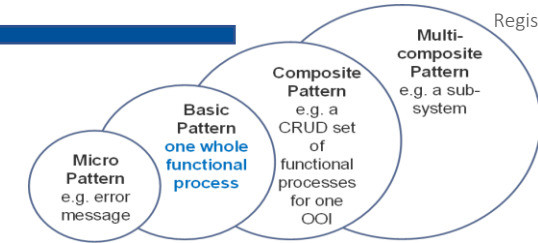
Functional Size Measurement Patterns

34 Observations of measurers:

- some patterns of measurement results recur repeatedly.
- Four types of patterns



Functional Size Patterns



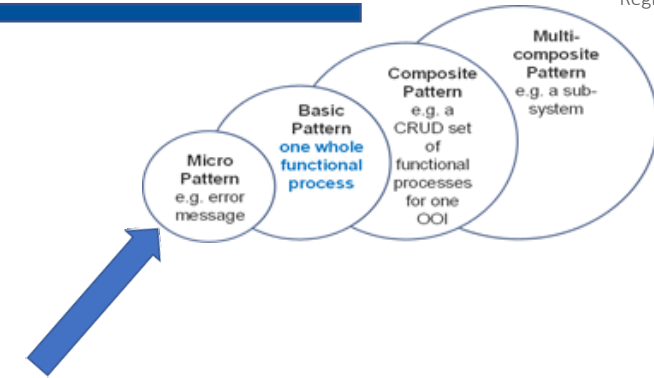
- 35**
- **Micro FSM patterns:** A fragment of a functional process, involving one or several data groups.
Example: displaying an error message.
 - **Basic FSM patterns:** A complete single COSMIC functional process.
 - **Composite FSM pattern:** A set of basic FSM patterns having a high level functional meaning together.
Example: The CRUDL (Create, Retrieve, Update, Delete, List) set of FPs to maintain data .
 - **Multi-composite FSM pattern:** A set of composite and basic patterns having functional relationships among them.
 - In business application software, a multi-composite FSM pattern could represent a whole module, or component of a distributed application or even a whole application.
 - In embedded/real-time systems, it could be the set of back-end subsystem functionalities for a family of devices.

Functional Size Patterns

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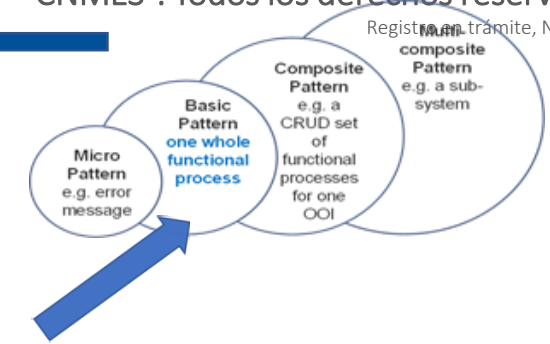
Example for **Micro FSM** pattern:

- Display simple error messages.



Functional Process	Data Group	Data Movements	Functional Size (in CFP)
<Functional process>	Error message	X	1
		Total:	1

Applicability & Reported Use

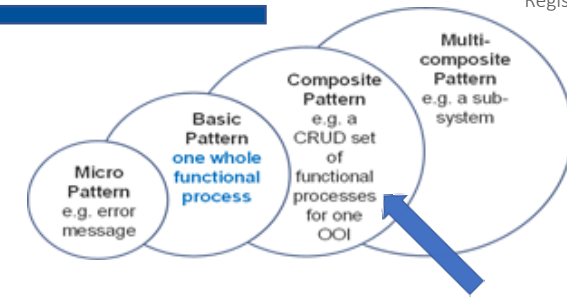


37 Example for a Basic Pattern:

- Create 1 data group

Functional Process	Data Group	Data Movements	Functional Size (in CFP)	Remark
Create <data group>	<data	ERW	3	Creates a new occurrence
	Error message	X	1	
Total:			4	

Functional Size Patterns



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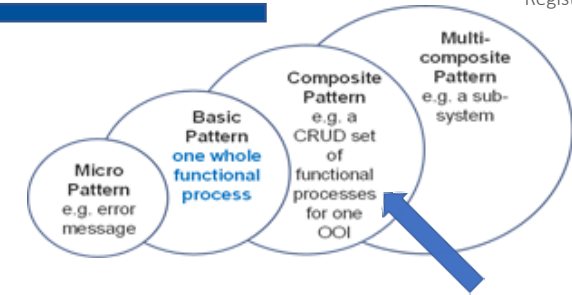
- CRUDL with 3 Data Groups

Functional Process	Data Group	Data Movements	Functional Size (in CFP)	Remark
Create <First DG>	<First DG>	ERW		Create new occurrence
	<Second DG>	RX		Read and display list
	<Third DG>	RX	2	Read and display list
	Error message	X	1	Subtotal: 8 CFP
Retrieve <First DG>	<First DG>	ERX	3	Select, read and display existing
	<Second DG>	RX	2	Must read its ID to display its name
	<Third DG>	RX	2	Same as above
	Error message	X	1	Subtotal: 8 CFP

Functional Size Measurement Patterns

Update <First DG>	<First DG>	ERW	3	Update existing occurrence
	<Second DG>	RX	2	Read and display list
	<Third DG>	RX	2	Read and display list
	Error message	X	1	Subtotal: 8 CFP
Delete a <First DG>	<First DG>	ERW	3	Delete an occurrence, read it first, no other DG
	Message	X	1	Subtotal: 4 CFP
List <First DG>	<First DG>	RX	2	Read and display list
	Filter	E	1	Search filter applicable to all DGs
	<Second DG>	RX	2	Read/display list (filter)
	<Third DG>	RX	2	Same as above
	Error message	X	1	Subtotal: 8 CFP

Functional Size Patterns

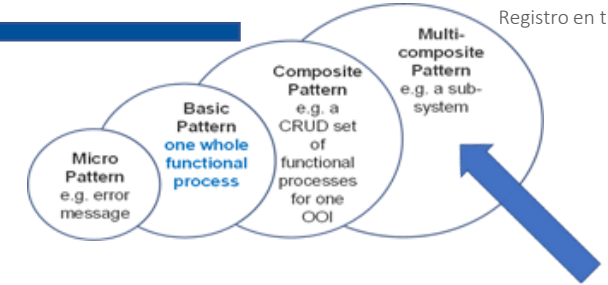


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- CRUDL with 3 Data Groups

Functional Process	Data Group	Data Movements	Functional Size (in CFP)	Remark
Create <First DG>	<First DG>	ERW		Create new occurrence
	<Second DG>	RX		Read and display list
	<Third DG>	RX	2	Read and display list
	Error message	X	1	Subtotal: 8 CFP
Retrieve <First DG>	<First DG>	ERX	3	Select, read and display existing
	<Second DG>	RX	2	Must read its ID to display its name
	<Third DG>	RX	2	Same as above
	Error message	X	1	Subtotal: 8 CFP
		Total:	36	For this FSM pattern

Multi Composite Size Patterns



41 Example for a Module with 3 Data Groups

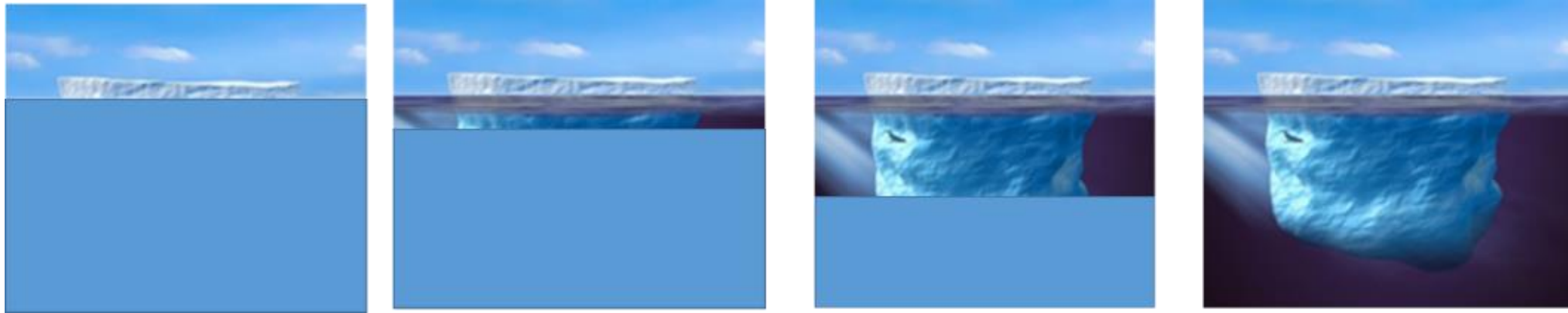
FSM Pattern	Category	Functional Size (in CFP)	Remark
CRUDL-3DG	Composite	36	Ex. for "Customer"
CRUDL-1DG	Composite	20	Ex. for "Sales Rep"
CRUDL-1DG	Composite	20	Ex. for "Customer category"
CRUD-2DG	Composite	22	Ex. for "Account aging parameters"
CRUD-3DG	Composite	26	Ex. for "Invoicing parameters"
CRUD-3DG	Composite	26	Ex. for "Cash receipt (C/R) parameters"
Transaction-7DG	Basic	12	Ex. for "Enter manual invoices"
Transaction-6DG	Basic	10	Ex. for "Enter a manual cash receipt"
Transaction-8DG	Basic	14	Ex. for "Enter adjustment on Invoice or C/R"
Report-3DG	Basic	7	Ex. for "Report on customer sales"
Report-4DG	Basic	9	Ex. for "Customer aging report"
Report-5DG	Basic	11	Ex. for "Customer statement of account"
Milestone-2DG	Basic	10	Ex. for "End of month A/R processing"
	Total:	223	For this FSM pattern

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The iceberg analogy

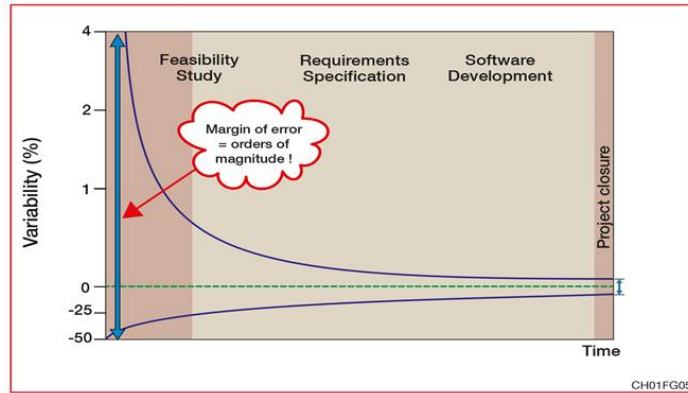


Initially visible
requirements



Visibility increases
Additional sizing is
required

Software-Iceberg Analogy (Abran & Vedadi)

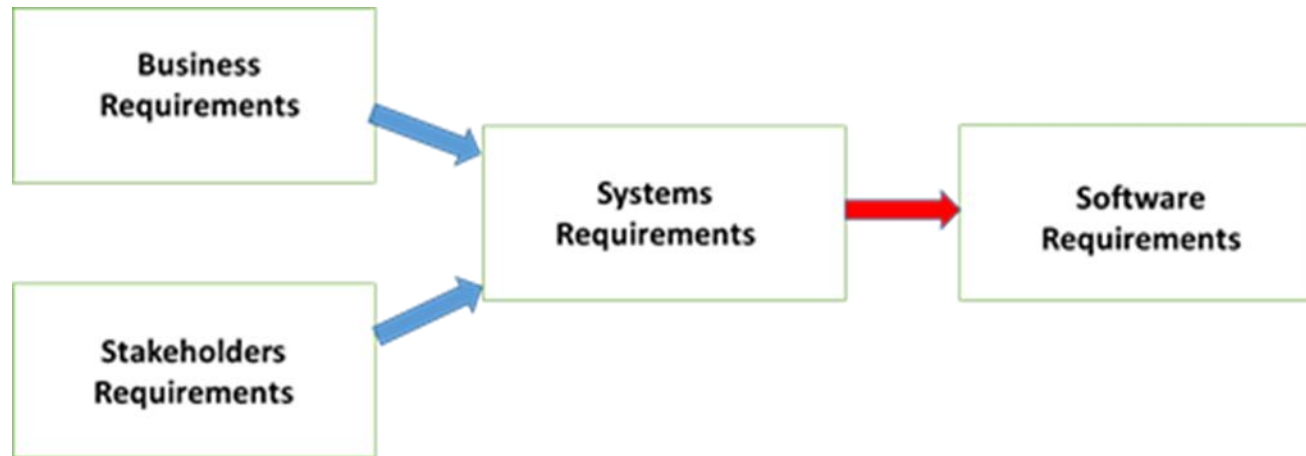


ISO-IEEE 25148

The ISO-IEEE 29148 on requirements engineering presents sources, types and levels of detail of the requirements throughout the system & software life cycle.

What is VISIBLE at **Feasibility** phase?

At feasibility &
Early Requirements



What is visible at **Early** requirements Phase

- Contextual**
1. Purpose
 2. Scope
 3. Product perspective
 4. Product functions
 5. User characteristics
 6. Limitations
 7. Assumptions & dependencies
 8. Apportioning of requirements
 9. Specified requirements

1. Verification
2. Supporting documents

External Interfaces

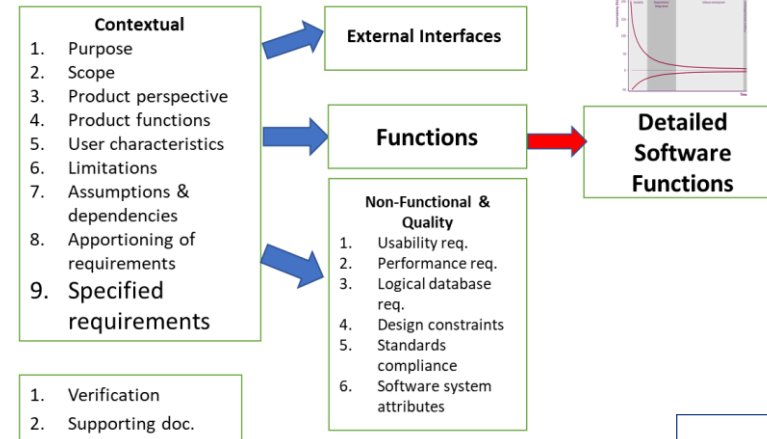
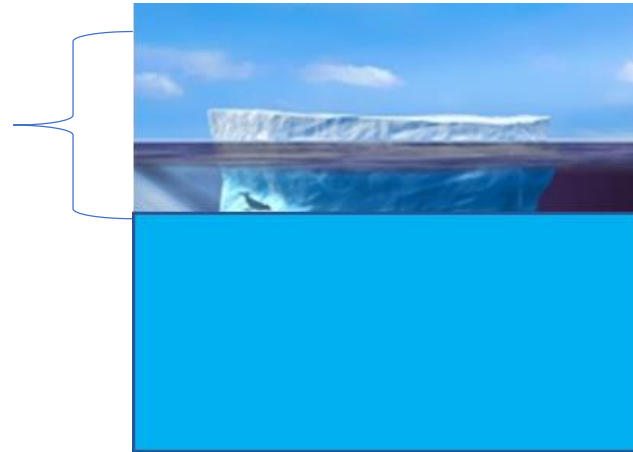
Functions

Non-Functional & Quality

1. Usability requirements
2. Performance requirements
3. Logical database requirements
4. Design constraints
5. Standards compliance
6. Software system attributes



What is VISIBLE at **End** of Software Requirements Phase?

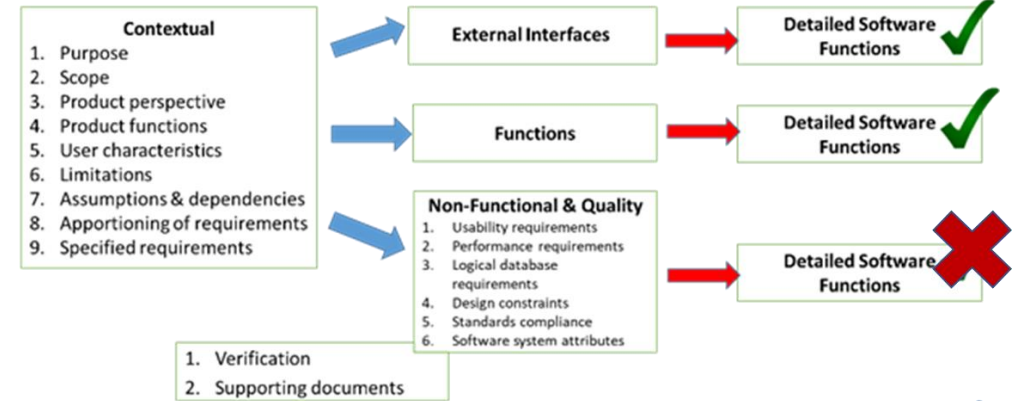
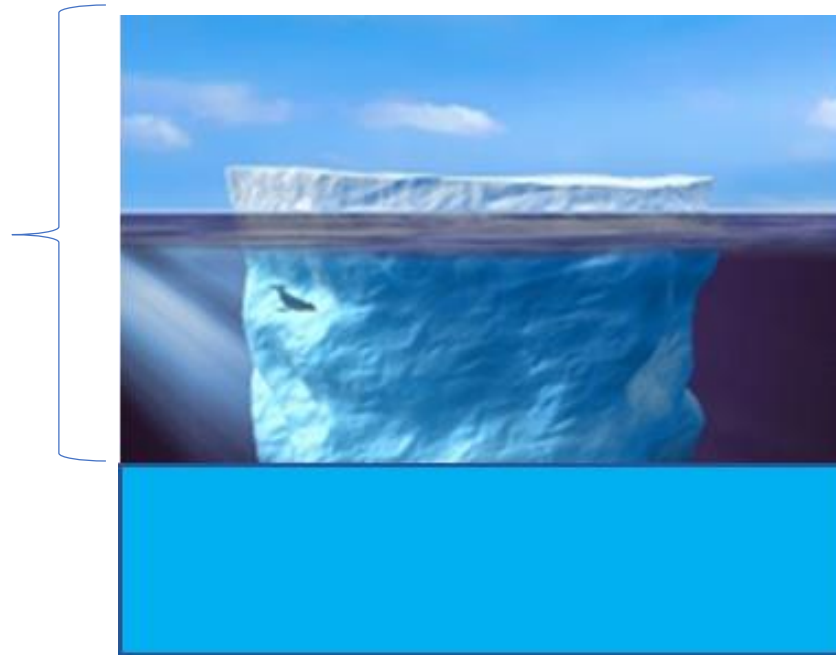


The detailed software functions become visible

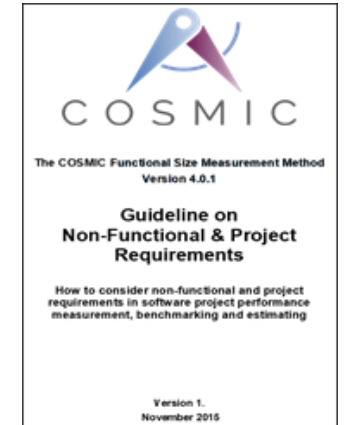


What Size is still NOT VISIBLE **after** requirements phase?

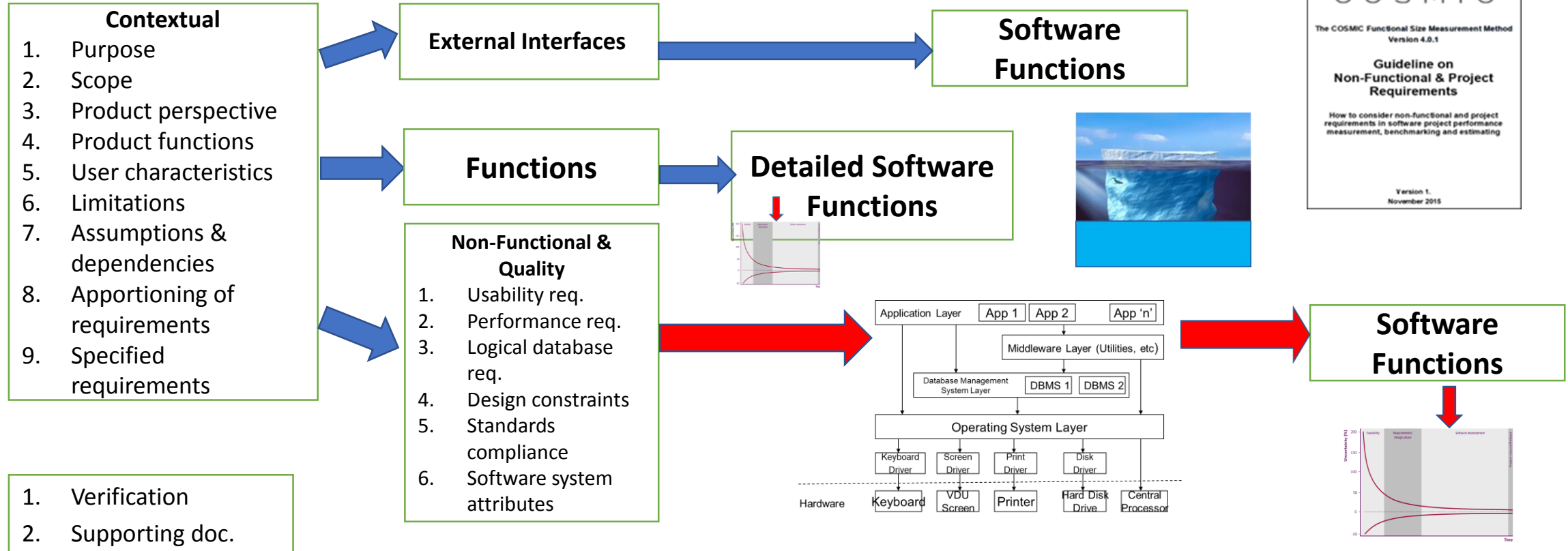
Functionality
Specified &
Approved



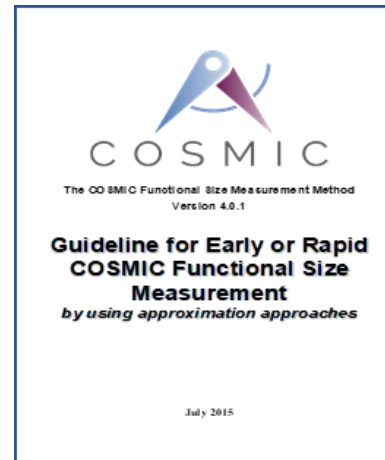
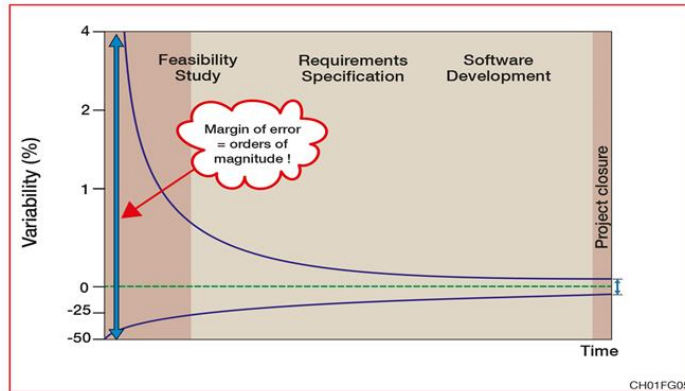
**What other
software functions
are not visible yet?**



Some of these NFR can be allocated to software & sized with COSMIC



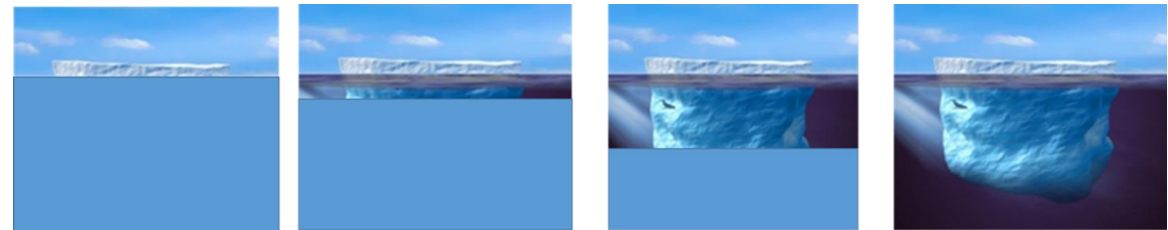
1. Verification
2. Supporting doc.



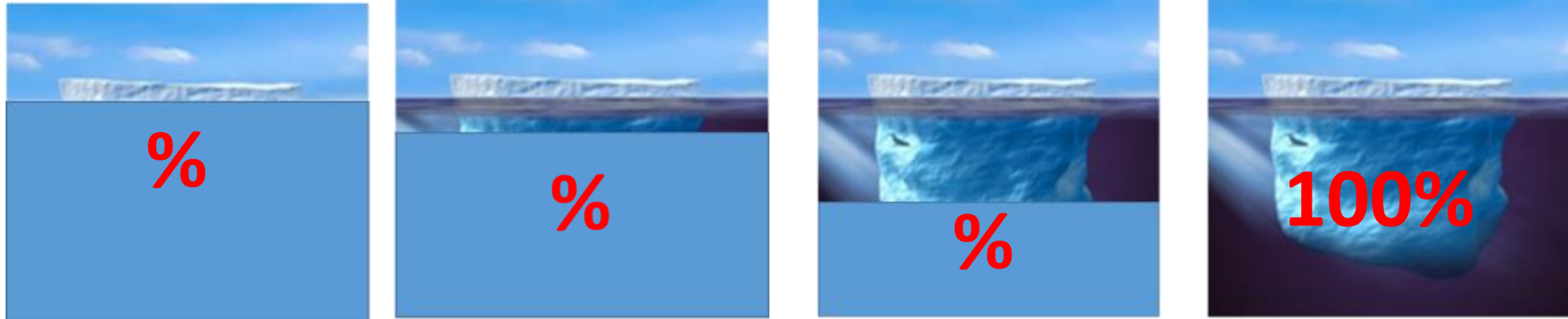
**Upcoming 2019 Nov.
Edition**



ISO-IEEE 25148



The software iceberg analogy & **sizing ratios**



Level 1:
Business
functions



Level 2:
Functions
allocated to
software



Level 3:
Operational
Functionality



Level 4:
Quality & NFR
allocated to software

COSMIC Case Studies

- Course Registration System (CRS) version 2.0.1
- Restaurant Management System version 1.1



The concepts from ISO 29148 are used with these COSMIC case studies to:

- Identify types of requirements & when they become visible
- Identify COSMIC size ratios by types of requirements & phases
- Develop extrapolation ratios for future size estimation by phases and levels of documentation

Course Registration System - CRS

Level 1. Business functions (system functions)

➤ Information is available at Vision time or Feasibility phase

Level 2. Business functions allocated to software functional processes (software functions)

➤ Often available early in the specification phase

Level 3. Detailed functionality allocated to each software functional process

➤ At the coding phase, up to final testing

Level 1: business functions - CRS

NO	Business function
1	Maintain professor information (by the registrar)
2	Maintain student information (by the registrar)
3	Maintain courses to teach (by professor)
4	Maintain student schedule (by students)
5	Close registration (by the registrar)
6	Submit grades (by professor)
7	Enquire report card (by students)

Level 2: Software functions – CRS

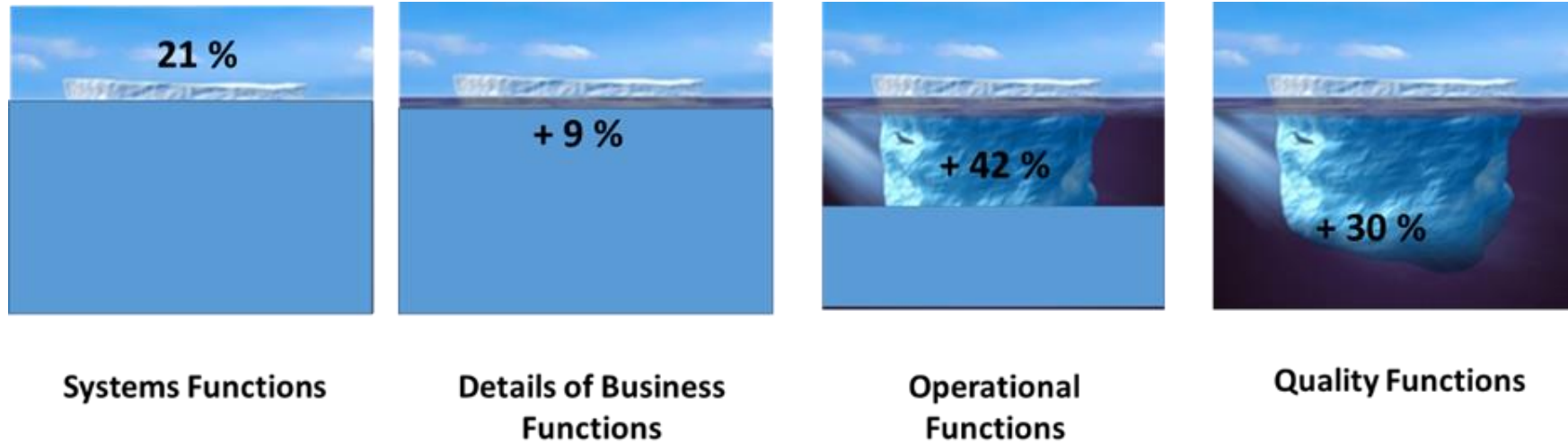
NO	Functional process
1	Add a professor
2	Modify a professor
3	Delete professor
4	Enquire on a professor
5	Add a student
6	Modify a student
7	Delete a student
8	Enquire on student
9	Add courses to teach
10	Modify a course to teach
11	Delete courses to teach
12	Enquire courses to teach
13	Enquire on course to teach details
14	Add courses
15	Modify a course
16	Delete a course
17	Enquire on courses
18	Enquire on course details
19	Close registration
20	Submit grades
21	Enquire on a report card

Classification results – CRS case study

CRS Cases study: Total functional size: 102 CFP

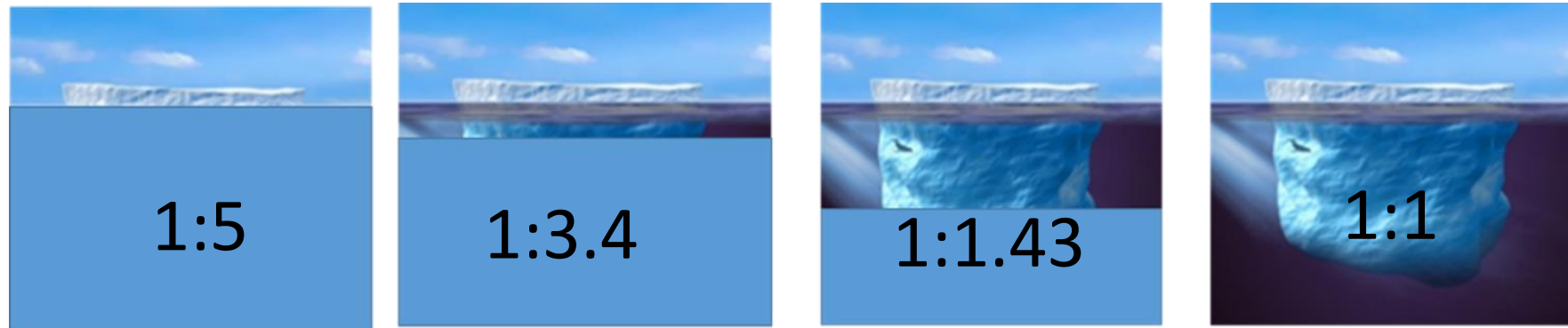
Direct business function	Business details	Operational business	Quality NFR	Interface
21 CFP	9 CFP	42 CFP	30 CFP	1 CFP
Percentage over total size				
20 %	9 %	41 %	30 %	-

CRS Case study: Classification results



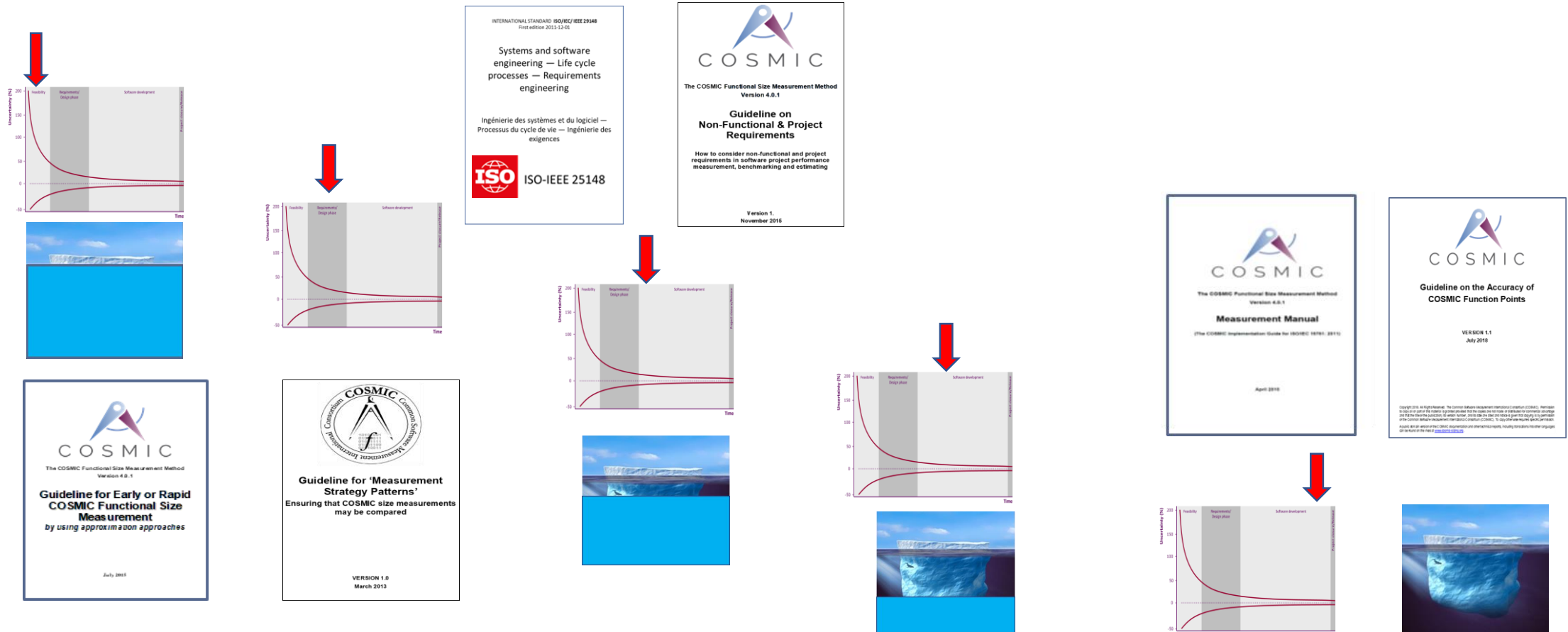
- 21 % system functions
- 9 % detail functions
- 42 % operational functionality
- 30 % implementation of quality (data integrity)

Transformation into Scaling factors of Requirements



- System functions: 20% leads to a 1:5 scaling factor
 - ✓ Example: a size of 10 FP would lead to $10 \times 5 = 50$ CFP when fully specified, including operational functions and data integrity functions.
- Detail functions: 20%+9% (= 29%) leads to a 1:3.4 scaling factor
 - ✓ a size of 20 CFP would lead to $20 \text{ CFP} \times 3.4 = 68$ CFP
- Operational functionality: 20%+9%+41%= 70% leads to a 1:1.43 scaling factor
 - ✓ a size of 20 CFP would lead to $20 \text{ CFP} \times 1.43 = 29$ CFP

Guidelines for Size Estimation through the lifecycle

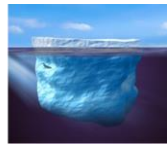
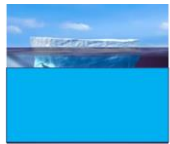
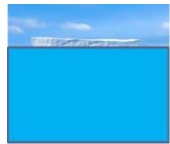
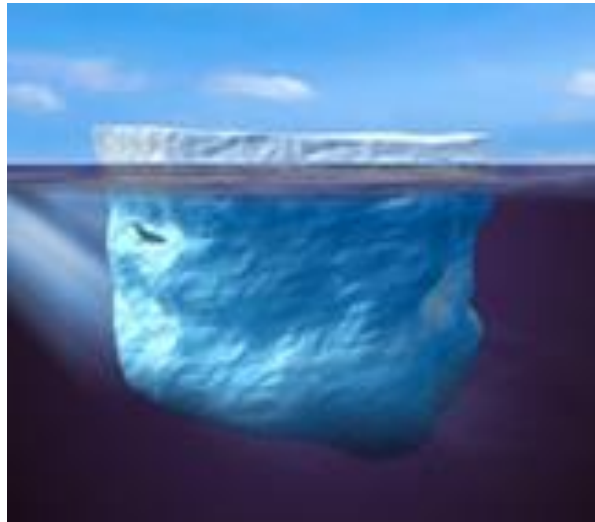


Future Impact of software-Iceberg analogy technique

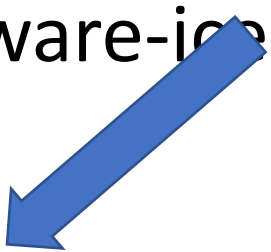
1. Set of scaling factors should be added in the description of requirements as a 'best practice' in requirements engineering.
2. Scaling ratios, with successive levels of documentation, can be used in future projects as project progress through the lifecycle.
3. These scaling factors can provide also information on the levels of completeness of the documentation of the requirements.



From simple to complex contexts in software

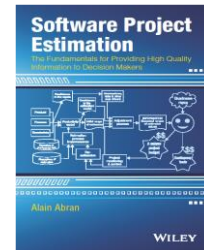


List of topics

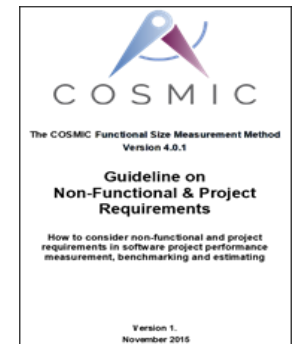
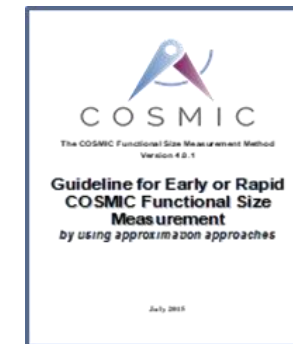
1. Early Size Estimation issues
 2. Size approximation techniques
 3. The software-iceberg analogy for early sizing
 4. Wrap-up
- 

Upcoming related certification initiatives

1. ICEAA: Software Cost Estimation – A broad view



2. COSMIC – Size Estimation – A specialized view





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